## SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant /X/
Filed by a Party other than the Registrant / /

Check the appropriate box:

Preliminary Proxy Statement / /
Confidential, for Use of the Commission Only
 (as permitted by Rule 14a-6(e)(2) / /
Definitive Proxy Statement /X/
Definitive Additional Materials / /
Soliciting Material Pursuant to ss.240.14a- I I (c) or ss.240.14a- 1 2 / /

PENN NATIONAL GAMING, INC. (Name of Registrant as Specified In Its Charter)

PENN NATIONAL GAMING, INC.
(Name of Person(s) Filing Proxy Statement)

Payment of Filing Fee (Check the appropriate box):

/X/ No fee required

Fee computed on table below per Exchange Act Rules 14a-6(I)(1) and 0-11.

- Title of each class of securities to which transaction applies:
- 2) Aggregate number of securities to which transaction applies:
- 3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-1 I (set forth the amount on which the filing fee is calculated and state how it was determined):
- 4) Proposed maximum aggregate value of transaction:
- 5) Total fee paid:
  - // Fee paid previously with preliminary materials.
  - // Check box if any part of the fee is offset as provided by Exchange Act Rule 0- I I (a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the form or schedule and the date of its filing.
- 1) Amount previously paid:
- 2) Form, Schedule or Registration Statement no.:
- 3) Filing Party:
- 4) Date Filed:

PENN NATIONAL GAMING, INC. 825 Berkshire Boulevard Suite 200 Wyomissing, Pennsylvania 19610

NOTICE OF ANNUAL MEETING OF SHAREHOLDERS To be Held May 25, 1999

NOTICE IS HEREBY GIVEN that the Annual Meeting of Shareholders of Penn National Gaming, Inc. (the "Company"), a Pennsylvania corporation, will be held on May 25, 1999, at 10:00 AM, local time, at the offices of Mesirov, Gelman, Jaffe, Cramer, & Jamieson, LLP. 38th Floor, 1735 Market Street, Philadelphia, Pennsylvania 19103 for the following purposes:

- 1. To elect two Class III Directors for a term of three years and until their successors are duly elected and qualified.
- 2. To consider and act upon a proposal to ratify the appointment of BDO Seidman, LLP as independent public accountants for the Company for the fiscal year ending December 31, 1999.
- ${\tt 3}$  . To consider and transact such other business as may properly come before the Annual Meeting or any postponement or adjournment thereof.

The foregoing items of business are more fully described in the Proxy Statement accompanying this Notice of Annual Meeting.

Only shareholders of record at the close of business on March 19, 1999 are entitled to notice of and to vote at the Annual Meeting and any postponement or adjournment thereof.

All shareholders are cordially invited to attend the Annual Meeting in person. Any shareholder attending the Annual Meeting may vote in person even if such shareholder previously signed and returned a proxy.

FOR THE BOARD OF DIRECTORS

Robert S. Ippolito Secretary

Wyomissing, Pennsylvania April 22, 1999

WHETHER OR NOT YOU EXPECT TO ATTEND THE ANNUAL MEETING, PLEASE COMPLETE, DATE AND SIGN THE ENCLOSED PROXY AND MAIL IT PROMPTLY IN THE ENCLOSED ENVELOPE PROVIDED FOR THAT PURPOSE TO ASSURE REPRESENTATION OF YOUR SHARES. NO POSTAGE NEED BE AFFIXED IF MAILED IN THE UNITED STATES.

PENN NATIONAL GAMING, INC. Wyomissing Professional Center 825 Berkshire Boulevard, Suite 200 Wyomissing, Pennsylvania 19610 (610) 373-2400

#### PROXY STATEMENT

# ANNUAL MEETING OF SHAREHOLDERS TO BE HELD ON MAY 25, 1999

This Proxy Statement and the enclosed Proxy are first being sent or given to shareholders of Penn National Gaming, Inc. (the "Company") on or about April 22, 1999, in connection with the solicitation of proxies for use at the Company's Annual Meeting of Shareholders ("Annual Meeting") to be held May 25, 1999, at 10:00 a.m., local time, or at any adjournment or postponement thereof, for the purposes set forth herein and in the accompanying Notice of Annual Meeting. The Annual Meeting will be held at the offices of Mesirov, Gelman, Jaffe, Cramer, & Jamieson, LLP, 38' Floor, 1735 Market Street, Philadelphia, Pennsylvania 19103. This solicitation is being made on behalf of the Board of Directors of the Company.

# INFORMATION CONCERNING SOLICITATION AND VOTING

## Record Date and Shares Outstanding

The Board of Directors has fixed the close of business on March 19, 1999, as the record date ("Record Date") for the determination of shareholders of the Company entitled to notice of, and to vote at, the Annual Meeting. At the Record Date, 14,757,059 shares of the Company's Common Stock were issued and outstanding and entitled to vote at the Annual Meeting.

## Revocability of Proxies

Any proxy given pursuant to this solicitation may be revoked by the person giving it at any time before its use by delivering to the Secretary of the Company written notice of revocation or a duly executed proxy bearing a later date or by attending the Annual Meeting and voting in person.

## Voting and Solicitation

The presence, in person or by proxy, of shareholders entitled to cast at least a majority of the votes which all shareholders are entitled to cast is necessary for a quorum to be present at the Annual Meeting. Each share of the Company's Common Stock outstanding is entitled to one vote on each matter which may be brought before the Annual Meeting.

Proxies given in the form enclosed, unless previously revoked, will be voted at the Annual Meeting in accordance with the instructions contained therein, and if no choice is specified, will be voted in favor of the proposals set forth in the notice of meeting. Assuming a quorum is present, the affirmative vote of a majority of the votes cast at the Annual Meeting is required for (i) the election of directors; (ii) the ratification of BDO Seidman, LLP as the independent public accountants for the year ending December 31, 1999; and (iii) the approval of any other matters which may properly come

before the Annual Meeting or any postponement or adjournment thereof. For purposes of determining the number of votes cast, only those cast "for" or "against" are counted. Abstentions and broker non-votes are counted only for purposes of determining whether a quorum is present at the Annual Meeting. Under Pennsylvania law, a quorum is required to conduct business at the Annual Meeting.

It is expected that the solicitation of proxies will be conducted primarily by mail. Proxies may also be solicited personally or by telephone, telegraph, or telecopy. The cost of this solicitation will be borne by the Company. In addition, the Company may reimburse brokerage firms and other persons representing beneficial owners of shares for their expenses in forwarding solicitation material to such beneficial owners. Proxies may also be solicited by certain of the Company's directors, officers and employees, without additional compensation, personally or by telephone, telegram, or telecopy.

## **ELECTION OF DIRECTORS**

Information about Nominees and Other Directors

Two Class III Directors will be elected at the Annual Meeting to hold office, subject to the provisions of the Company's By-Laws, until the annual meeting of shareholders of the Company to be held in the year 2002, and until their respective successors are duly elected and qualified.

The following table sets forth the name, age, principal occupation, and respective service date of each person who has been nominated to be a Director of the Company:

Name of Nominee	Age	Principal Occupation	Director Since	Term Expires
Peter M. Carlino	52	Chairman of the Board and Chief Executive Officer	1994	2002
Harold Cramer	71	Counsel to Mesirov, Gelman, Jaffe, Cramer, & Jamieson,	1994	2002

Peter M. Carlino. Mr. Carlino has served as Chairman of the Board and Chief Executive Officer of the Company since April 1994, and has devoted a significant amount of time to the activities of the Company as a Director since 1991. From 1984 to 1994, Mr. Carlino devoted a substantial portion of his business time to developing, building and operating residential and commercial real estate projects located primarily in Central Pennsylvania. Since 1976 he has been President of Carlino Financial Corporation ("Carlino Financial"), a holding company which owns and operates various Carlino family businesses, in which capacity he has been continuously active in strategic planning for the Company and monitoring its operations. From 1972 until 1976, Mr. Carlino served as President of Mountainview Thoroughbred Racing Association, a subsidiary of the Company ("Mountainview").

Harold Cramer. Mr. Cramer has been a Director of the Company since 1994. Since November 1996, Mr. Cramer has been Counsel to Mesirov Gelman Jaffe Cramer & Jamieson, LLP, a Philadelphia law firm which provides legal services to the Company. From November 1995 until November 1996, Mr. Cramer was Chairman of the Board and Chief Executive Officer of HSI Management Co., Inc. From 1989 until November 1995, Mr. Cramer was Chairman of the Board and Chief Executive Officer of Graduate Health System, Inc. ("GHS") and has been a Director of GHS n/k/a/Philadelphia Health Care Trust since November 1996. He also serves as a Director of several subsidiaries of the Company.

The following table sets forth the name, age, principal occupation, and respective service date of each Director whose term of office extends beyond the date of the Annual Meeting:

Name	Age	Principal Occupation	Director Since	Term Expires
David A. Handler	34	Senior Vice President of Corporate Finance of Jefferies & Company, Inc.	1994	2000
John M. Jacquemin	52	President Mooring Financial Group	1995	2000
William J. Bork	65	President and Chief Operating Officer of the Company	1995	2001
Robert P. Levy	62	Chairman of the Board of the Atlantic City Racing Association	1995	2001

David A. Handler. Mr. Handler has been a Director of the Company since 1994. From 1995 to the present, Mr. Handler has been an investment banker and is currently a Senior Vice President of Corporate Finance at Jefferies & Company, Inc. From 1991 to 1995, he was a Vice President at Fahnestock & Co., Inc.

John M. Jacquemin. Mr. Jacquemin has been a Director of the Company since 1995 and is President of Mooring Financial Corporation, a financial services group specializing in the purchase and administration of commercial loan portfolios and equipment leases. Mr. Jacquemin joined Mooring Financial Corporation in 1982 and has served as its President since 1987.

William J. Bork. Mr. Bork was elected President, Chief Operating Officer and a Director in June 1995. From 1987 to June 1995 he was Vice President for Ladbroke Racing Corporation. Prior to working with Ladbroke, Mr. Bork served as Vice President of Operations of racetracks previously owned by Ogden Corporation including Fairmount Park in Collinsville, Illinois; Mountaineer Park in Chester, West Virginia; Wheeling Downs in Wheeling, West Virginia; and Suffolk Downs in Boston, Massachusetts.

Robert P. Levy. Mr. Levy has been a Director of the Company since 1995. He is Chairman of the Board of the Atlantic City Racing Association and served a two-year term from 1989 to 1990 as President of the Thoroughbred Racing Association. Mr. Levy has served as the Chairman of the Board of DRT Industries, Inc., a diversified business based in the Philadelphia metropolitan area, since 1960. Mr. Levy owns the Robert P. Levy Stable, a thoroughbred racing and breeding operation which has bred and owned several award-winning horses, including the 1987 Belmont Stakes winner, Bet Twice.

(3)

Meetings of the Board of Directors and Information About Board Committees

The Board of Directors held four meetings during the fiscal year ended December 31, 1998. Each Director attended at least 75% of all meetings of the Board and all meetings of Board committees on which he served.

The Company has two standing Committees: the Audit and Compensation Committees. David A. Handler and John M. Jacquemin are members of the Audit Committee, and Harold Cramer and Robert P. Levy are members of the Compensation Committee. The principal functions of the Audit Committee are to recommend engagement of the Company's independent auditors, to consult with the Company's auditors concerning the scope of the audit, to review with the auditors the results of the examination, to review and approve any material accounting policy changes affecting the Company's operating results, and to review the Company's financial control procedures and personnel. The Compensation Committee reviews compensation and benefits for the Company's executives and administers the grant of stock options to executive officers under the Company's 1994 Stock Option Plan. One meeting of each of the Audit Committee and the Compensation Committee was held in 1998. The Board of Directors does not have a nominating committee.

The Company pays director's fees to each Director who is not an employee of the Company. During the year ending December 31, 1998, each outside Director received an annual fee of \$14,000, plus \$1,000 for each Board meeting attended before September 1, 1998 and \$1,500 for each board meeting attended after September 1, 1998 and reimbursement for out-of-pocket expenses in connection with his attendance at such meetings. In addition, in 1998 each non-employee Director was granted an option to purchase 15,000 shares of Common Stock at an exercise price equal to the fair market value of the Common Stock on the date of the grant. All grants of options to non-employee Directors vest in four equal annual installments, commencing on the first anniversary of the date of grant.

## COMPENSATION COMMITTEE REPORT

The Company's executive officer compensation program is administered and reviewed by the Compensation Committee of the Board of Directors. The Compensation Committee consists of two independent, non-employee Directors of the Company.

## Policies and Mission

The Compensation Committee has determined that compensation of executive officers should include a mixture of short and long range compensation plans which attract, motivate and retain competent executive personnel, increase executive ownership interests in the Company and encourage increases in the Company's productivity and profitability. As such, the Company's policy is that executive compensation should be directly and materially related to the short-term and long-term operating performance and objectives of the Company. To achieve these ends, executive compensation, including base salary and stock option grants, is to a significant extent dependent upon the Company's financial performance and the return on its Common Stock. However, to ensure that the Company is strategically and competitively positioned for the future, the Compensation Committee also attributes significant weight to other factors in determining executive compensation, such as maintaining competitiveness, implementing capital improvements, expanding markets and achieving other long-range business and operating objectives.

## Compensation Plan

To determine appropriate levels of executive compensation, the Compensation Committee periodically reviews the executive compensation programs and policies of the Company's competitors, in addition to a broader group of companies in its marketplace, to ensure that the Company's plans and practices are competitive and appropriately based on the Company's performance and compensation philosophy.

## Base Salary

The objective for computing executive base salaries is to structure salaries that are competitive with those of similarly situated companies. In setting base salary levels for individual executives in the future, the Compensation Committee will consider such factors as the executive's scope of responsibility, current performance, future potential and overall competitive positioning relative to comparable positions at other companies. The base salaries for Peter M. Carlino, William J. Bork, and Robert S. Ippolito are set pursuant to employment agreements and currently are \$355,000, \$245,000, and \$143,000 per year, respectively.

## Stock Options

Stock options are granted under the provisions of the Company's 1994 Stock Option Plan (the "Plan") as amended and restated. Stock options are granted to reinforce the importance of improving shareholder value over the long-term and to encourage and facilitate executive stock ownership. Stock options are granted at not less than 100% of the fair market value of the stock on the date of grant to ensure that executives can only be rewarded for appreciation in the price of the Common Stock where the Company's shareholders are similarly benefitted. For future grants, the Compensation Committee will establish levels of participation for the stock option program based upon each executive officer's or other employee's position in the Company. The number of options to be granted to each executive officer will be contingent on the individual executive's performance, tenure and future potential.

# Annual Bonus

Annual bonus awards recognize an executive's contribution to each year's annual business results as measured against competitors and against the Company's operational plans. Company and individual performance are assessed in relation to the following major factors, listed in order of importance: individual executive performance, revenue growth, earnings and cost management.

Performance, as measured by these factors, which meets operational plans and equals the results of the competition, provided for bonus opportunities that are comparable to the bonus level at other gaming and horse racing companies. Better to worse performance can result in payments that are higher or lower than such comparable companies. An individual's bonus, reflecting personal contribution to business results, can range from 0 to 200% of the bonuses of comparable companies for the individual's job. Performance Evaluation

For the Chief Executive Officer ("CEO"), approximately 70% of the total compensation opportunity target is base salary and approximately 30% is variable compensation that is at risk and tied to competitive corporate business results. The CEO's current base salary approximates the median salary of CEO's of comparably-sized companies. The CEO's total compensation opportunity is also consistent with the median compensation for CEO's in comparable companies. Factors reviewed by the Compensation Committee's assessment of the Company's and the CEO's performance include individual performnce, profitability, profit

improvement, growth in revenue, and expense management. The Compensation Committee determined that the objective performance goals established by the Company had been met and decided to grant a bonus to the CEO based on the Company's earnings performance in 1997. Also taken into account were other factors, including the significant acquisition activity to support implementation of the Company's business strategy.

For the CEO, the awards of stock options are also shown in the Summary Compensation Table. The option awards recognize the total shareholder return achieved in 1997 as well as the Company's long-term needs and were intended to link the CEO's future compensation opportunity to the creation of additional shareholder value.

Compensation Committee of the Board of Directors Harold Cramer and Robert P. Levy

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The following table sets forth certain information with respect to beneficial ownership of the Company's Common Stock as of March 19, 1999, by (i) each person known to the Company to own beneficially more than five percent of the Company's outstanding Common Stock, (ii) each director, (iii) the chief executive officer and each of the four other most highly compensated executive officers of the Company, and (iv) all of the executive officers and directors of the Company as a group.

## Amount and Nature of Beneficial Ownership of Common Stock

	Number of	Percentage of Outstanding
Name and Address (1)	Shares	Shares
Peter D. Carlino (2)	5,428,814	36.8%
Peter M. Carlino (3)	6,314,984	41.4%
David E. Carlino (4)	5,308,464	36.0%
Richard J. Carlino (5)	5,266,405	35.7%
Harold Cramer (6)	5,445,314	36.9%
Carlino Family Trust (7)	5,239,236	35.5%
William J. Bork	232,666	
Philip T. O'Hara, Jr.	56,250	*
David A. Handler	84,979	*
Robert S. Ippolito	72,850	*
John M. Jacquemin	19,350	*
Robert P. Levy	18,750	*
Robert Abraham	12,750	*
Joseph A. Lashinger Jr.	6,650	*
George A. Connolly	1,450	*
Friedman, Billings, Ramsey Group, Inc.	1,189,310	8.1%
Potomac Tower, 1001 Nineteenth Street		
North, Arlington, Virginia 22209 (8)		
All executive officers and directors as a group (11 persons)(3)(6)	7,056,757	47.8%
5 (		

<sup>\*</sup> Less than 1%

- (1) The persons named in the above table have sole voting and investment power with respect to all shares of Common Stock shown as beneficially owned by them except as otherwise shown in the succeeding footnotes, and the address of each such person other than Friedman, Billings, Ramsey Group, Inc. is c/o the Company, 825 Berkshire Boulevard, Suite 200, Wyomissing, Pennsylvania 19610. The number of shares included in the table as to each person(s) also includes shares which may be acquired by such person(s) within sixty days of March 19, 1999 pursuant to stock options.
- (2) The number of shares in the table includes 5,239,236 shares owned by an irrevocable trust (the "Family Trust") among Peter D. Carlino and his eight children, as settlors, and certain trustees, as to which Peter D. Carlino has shared investment and voting power with respect to certain matters; 7,000 shares held by PennTitle, Inc. f/k/a Penn Title Insurance Company ("PennTitle") as to which Peter D. Carlino has voting and investment power; and 182,578 shares owned by a marital trust for the benefit of Peter D. Carlino and by a residuary trust for the benefit of Peter D. Carlino's children as to both of which Peter D. Carlino has shared investment power and shared voting power.

(footnotes continued on following page)

- (3) The number of shares in the table includes 5,239,236 shares owned by the Family Trust as to which Peter M. Carlino has sole voting power for the election of directors and certain other matters, shared voting power with respect to certain matters, and shared investment power; 7,000 shares held by PennTitle as to which Peter M. Carlino has shared voting and investment power and 559,248 shares owned jointly by Mr. Carlino and his wife, Marshia Carlino.
- (4) The number of shares in the table includes 5,239,236 shares owned by the Family Trust, as to which David E. Carlino has shared investment power and shared voting power as to certain matters; 7,000 shares held by PennTitle as to which David E. Carlino has shared voting and investment power and 182,578 shares owned beneficially by David E. Carlino's children as to which he disclaims beneficial ownership.
- (5) The number of shares in the table includes 5,239,236 shares of Common Stock owned by the Family Trust, as to which Richard J. Carlino has shared investment power and shared voting power as to certain matters.
- (6) The number of shares in the table includes 5,239,236 shares owned by the Family Trust, and an aggregate of 182,578 shares owned by a marital trust for the benefit of Peter D. Carlino and by a residuary trust for the benefit of Peter D. Carlino's children as to both of which Harold Cramer has shared investment power and shared voting power.
- (7) See note (2).
- (8) The information in the table is based on information contained in a Statement on Schedule 13G filed by Friedman, Billings Ramsey Group, Inc. with the Securities and Exchange Commission dated February 16, 1999.

## EXECUTIVE COMPENSATION

The following table sets forth a summary of all compensation paid or accrued by the Company for services rendered for the last three fiscal years to the Company's Chief Executive Officer and each executive officer whose aggregate cash compensation in 1998 exceeded \$100,000:

# SUMMARY COMPENSATION TABLE

		SUMMAKT COME	LNOATION TAD	LL				
				LONG TERM COMPENSA	ATION			
	AN	INUAL COMPENSA	TION	RESTRICTED	SECURITIES			
NAME AND				ST0CK	UNDERLYING	ALL OTHER		
PRINCIPAL POSITION				AWARDS	OPTIONS(1)	7.22 011.21		
TRINCIPAL TOSTITON				AWAILDS	01 110105(1)	COMPENSATION(2)		
	YEAR	SALARY	BONUS			COMPENSATION(2)		
	TEAR	SALART	BUNUS					
Peter M. Carlino	1998	\$ 361,670	\$126,000		53,000	\$5,000		
Chairman of the Board and	1997	\$ 315,341	\$126,000			\$4,750		
Chief Executive Officer	1996	\$ 274,997	\$ 25,000		300,000	\$4,750		
0.110. <u>1</u> .0000110 0100.	2000	Ψ =: :,σσ:	<b>4</b> 20,000		353,533	4.7.33		
William J. Bork	1998	\$ 246,071	\$65,000		24,000	\$5,000		
President and Chief	1997	\$ 223,666	\$84,000			\$4,750		
Operating Officer	1996	\$ 205,958			100,000	\$1,615		
		,			,			
Philip T. O'Hara, Jr.	1998	\$ 194,947	\$ 20,000			\$5,000		
Vice President	1997	\$ 179,087	\$ 25,000			\$3,357		
General Manager	1996	\$ 149,501	\$ 25,000			\$2,987		
deneral manager	1330	Ψ 143,301	Ψ 23,000			Ψ2,301		
Robert S. Ippolito	1998	\$ 144,095	\$ 20,000		6,000	\$2,881		
Chief Financial Officer	1997	\$ 127,902	\$ 40,000		,	\$3,357		
Secretary/Treasurer	1996	\$ 110,385	\$ 18,600		10,000	\$2,959		
ocor cear y, in casar er	1000	Ψ 110,000	Ψ 10,000		10,000	<i>\$2,000</i>		
Joseph A. Lashinger, Jr.	1998	\$ 153,520	\$ 15,000		5,000	\$3,260		
Vice President/General	1997(3)	\$ 65,769	Ψ 13,000		3,000	Ψ3, 200		
Counsel	1996	Ψ 05,709						
COUITOET	Taao							

<sup>(1)</sup> Adjusted for all stock splits to date.

<sup>(2)</sup> Includes amounts contributed by the Company to its profit sharing and 401 (k) plan for the account of such executive officers.

<sup>(3)</sup> Represents compensation from July 1, 1997 through December 31, 1997.

# GRANT OF STOCK OPTIONS IN 1998

Potential Realizable value at Assumed Annual Rates of Stock Price Appreciation for Option Term

## Individual Grants

Number of	Number of Total				
Securities	Options				
Underlying	Granted to	Exercise			
Options	Employees in	Price Per	Expiration		
Granted (1)	Fiscal Year	Share(2)	Date	5% (3)	10% (3)
19,000	9.7%	\$ 15.38	4/15/07	\$ 183,716	\$ 465,572
34,000	17.5%	\$ 6.44	8/6/08	\$ 137,660	\$ 348,857
9,000	4.6%	\$ 15.38	4/15/07	\$ 87,023	\$ 220,534
15,000	7.7%	\$ 6.44	8/6/08	\$ 60,732	\$ 153,908
6,000	3.1%	\$ 6.44	8/6/05	\$ 15,725	\$ 36,647
5,000	2.6%	\$ 6.44	8/6/05	\$ 13,105	\$ 30,539
	Options Granted (1) 	Securities Underlying Granted to Options Granted to Employees in Fiscal Year  19,000 9.7% 34,000 17.5% 9,000 4.6% 15,000 7.7% 6,000 3.1%	Securities         Options           Underlying         Granted to         Exercise           Options         Employees in         Price Per           Granted (1)         Fiscal Year         Share(2)           19,000         9.7%         \$ 15.38           34,000         17.5%         \$ 6.44           9,000         4.6%         \$ 15.38           15,000         7.7%         \$ 6.44           6,000         3.1%         \$ 6.44	Securities         Options           Underlying         Granted to         Exercise           Options         Employees in         Price Per         Expiration           Granted (1)         Fiscal Year         Share(2)         Date           19,000         9.7%         \$ 15.38         4/15/07           34,000         17.5%         \$ 6.44         8/6/08           9,000         4.6%         \$ 15.38         4/15/07           15,000         7.7%         \$ 6.44         8/6/08           6,000         3.1%         \$ 6.44         8/6/05	Securities Underlying Options         Options Granted to Employees in Fiscal Year         Exercise Price Per Share(2)         Expiration Date         5% (3)           19,000         9.7%         \$ 15.38         4/15/07         \$ 183,716           34,000         17.5%         \$ 6.44         8/6/08         \$ 137,660           9,000         4.6%         \$ 15.38         4/15/07         \$ 87,023           15,000         7.7%         \$ 6.44         8/6/08         \$ 60,732           6,000         3.1%         \$ 6.44         8/6/05         \$ 15,725

- (1) Options granted to Mr. Bork vest one-third on the first anniversary of the date of grant, and one-third on each succeeding such anniversary. Options granted to Mr. Carlino, Mr. Ippolito and Mr. Lashinger vest one-quarter on the first anniversary of the date of grant, and one-quarter on each succeeding such anniversary.
- (2) The exercise price is equal to the closing price of the Company's Common Stock on the date of grant.
- (3) Potential realizable value is based on an assumption that the market price of the stock appreciates at the stated rates compounded annually, from the date of grant until the end of the respective option term. These values are calculated based on requirements promulgated by the Securities and Exchange Commission and do not reflect the Company's estimate of future stock price appreciation.

## EXERCISE OF STOCK OPTIONS IN 1998

The following table provides information with respect to the named executive officers concerning the exercise of stock options during 1998 and unexercised options held as of December 31, 1998. There are no outstanding stock appreciation rights.

# AGGREGATED OPTION EXERCISES IN LAST FISCAL YEAR AND FISCAL YEAR-END OPTION VALUES

Number of Securities Underlying Unexercised Options at December 31, 1998 Value of Unexercised In-the-Money Options at December 31, 1998

	Shares Acquired on Exercise	Value Realized	Exercisable	Unexercisable	Exercisable	Unexe	rcisable
Peter M. Carlino		\$	504,750	148,250	\$ 1,100,000	\$	19,108
William J. Bork		\$	219,666	54, 334	\$ 225,000	\$	8,430
Robert S. Ippolito		\$	71,000	11,000	\$ 242,000	\$	3,372
Philip T. O'Hara, Jr.		\$	56,250		\$ 206,250	\$	
Joseph A. Lashinger, Jr.		\$	6,250	23,750	\$	\$	2,810

## **Employment Agreements**

On April 12, 1994, the Company entered into employment agreements with Peter M. Carlino, its Chairman and Chief Executive Officer, and Robert S. Ippolito, its Chief Financial Officer, Secretary, and Treasurer, at annual base salaries of \$225,000 and \$95,000, respectively. The agreements with Messrs. Carlino and Ippolito were effective beginning June 1, 1994 and terminate on June 30, 1999. Effective June 1, 1998, Mr. Carlino's annual base salary was increased to \$355,000, and effective June 1, 1998, Mr. Ippolito's annual base salary was increased to \$143,000. Each agreement prohibits the applicable employee from competing with the Company during its term and for one year thereafter and requires a death benefit payment by the Company equal to 50% of the employee's annual salary in effect at the time of his death. Pursuant to his employment agreement, Mr. Carlino agreed to devote his full time to the Company, except that Mr. Carlino may complete and monitor certain real estate investments in which he has a substantial interest and which were previously commenced by him, as long as such activities do not materially interfere with his duties to the Company.

On June 1, 1995, the Company entered into an employment agreement with William J. Bork, its president and chief operating officer, at an annual base salary of \$210,000. The agreement was to terminate on June 12, 1998, but has been extended until June 1, 1999. Effective June 12, 1998, Mr. Bork's annual base salary was increased to \$245,000. The agreement prohibits Mr. Bork from competing with the Company during its term and for two years thereafter, and requires a death benefit payment by the Company equal to 50% of the employee's annual salary in effect at the time of his death.

#### Certain Transactions

James A. Irwin, the husband of Anne Carlino Irwin, a beneficiary of the Family Trust, is an officer, director and minority shareholder in USI MidAtlantic, Inc., the insurance agency, which is the broker for all of the Company's property and casualty insurance. In 1998 the Company paid premiums of \$1,367,000 for such insurance.

In August 1994, the Company signed a five-year consulting agreement with Peter D. Carlino, former Chairman of the Company, at an annual fee of \$125,000. On July 1, 1998 the consulting agreement was amended to increase the annual payment to \$135,000.

The Company currently leases 6,183 square feet of office space in an office building in Wyomissing, Pennsylvania for the Company's executive offices. The lease expires in April 2000 and provides for an annual rental of \$74,076 plus common area expenses and electric utility charges. The office building is owned by an affiliate of Peter M. Carlino, the Chairman and Chief Executive Officer of the Company. The Company believes that the lease terms are not less favorable than lease terms that could have been obtained from an unaffiliated third party.

The Company currently leases an aircraft from a company owned by John Jacquemin, a director of the Company. The lease expires in August 2007, and provides for monthly payments of \$8,356. The Company believes that the lease terms are not less favorable than lease terms that could have been obtained from an unaffiliated third party.

The Company has agreed to pay the premiums on four life insurance policies, two payable when Peter M. Carlino dies and two payable when the survivor of Peter M. Carlino and his wife, Marshia W. Carlino, dies, under a "split-dollar" arrangement by which certain irrevocable trusts established by Peter M. Carlino are obligated to reimburse the Company for all premiums paid when the insurance matures or possibly sooner. The owners and beneficiaries of the life insurance policies are the irrevocable trusts. In 1998, the Company paid a total of \$239,000 in premiums on the life insurance policies pursuant to this arrangement.

# SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Securities Exchange Act requires the Company's executive officers and directors and persons who own more than ten percent of the Company's Common Stock to file reports of ownership and changes in ownership of the Company's Common Stock and any other equity securities of the Company with the Security and Exchange Commission (SEC) and the NASD. Executive officers, directors and greater than ten percent shareholders are required by SEC regulation to furnish the Company with copies of all Section 16(a) forms they file.

Based solely on its review of the copies of Forms 3, 4 and 5 furnished to the Company, or written representations from certain reporting persons that no such Forms were required to be filed by such persons, the Company believes that all its executive officers, directors and greater than 10% shareholders complied with all filing requirements applicable to them during 1998.

## COMPANY STOCK PRICE PERFORMANCE

## COMPARISON OF FIVE-YEAR CUMULATIVE TOTAL RETURN

The following graph compares the cumulative total shareholder return for the Company's Common Stock since the Company's initial public offering of shares of Common Stock on May 26, 1994 to the cumulative total returns of (I) the NASDAQ Market Index and (ii) a Peer Group Index comprised of the following gaming and thoroughbred horse racing companies: Churchill Downs, Inc., Global Casinos, Inc., Hollywood Casino Corp., Hollywood Park, Inc., International Gaming Technologies, International Thoroughbred Racing Inc., Mirage Resorts, Inc., President Casinos, Inc., and Primadonna Resorts, Inc.

# [GRAPHIC]

IN THE PRINTED VERSION OF THE DOCUMENT, A LINE GRAPH APPEARS WHICH DEPICTS THE FOLLOWING PLOT POINTS.

Legend							
3 - 1				Year End	ed		
Symbol	Index Description	05/26/94	12/31/94	12/31/95	12/31/96	12/31/97	12/31/98
*	Penn National Gaming, Inc.	100.0	65.0	128.8	427.3	292.35	209.90
=	Nasdaq Market Index	100.0	101.3	131.4	163.3	135.43	281.71
+	Peer Group	100.0	85.0	86.12	115.9	199.73	104.91

# Notes:

- The lines represent annual index levels, assuming reinvestment of all dividends paid during the measurement period.
- The indexes are reweighted daily, using the market capitalization on the previous trading day. C. If the annual interval, based on the fiscal year-end, is not a trading day, the preceding trading day is used.
- If the annual interval, based on the fiscal year-end, is not a trading day, the preceding trading day is used.
- The index level for all series was set to 100.0 on 05/26/94.

## APPROVAL OF THE APPOINTMENT OF INDEPENDENT PUBLIC ACCOUNTANTS

The Audit Committee of the Board, which is composed entirely of non-employee Directors, has selected BDO Seidman, LLP as certified public accountants to audit the books, records and accounts of Penn National Gaming, Inc., and its subsidiaries for the year 1999. The Board has endorsed this appointment and it is being presented to the shareholders for approval.

All audit services provided by BDO Seidman, LLP are approved by the  $\operatorname{\mathsf{Audit}}$  Committee.

Representatives of BDO Seidman, LLP will be present at the Annual Meeting, will have an opportunity to make statements if they desire, and will be available to respond to appropriate questions.

If the shareholders do not approve the appointment of BDO Seidman, LLP, the Audit Committee will select another firm of auditors for the ensuing year.

The Board of Directors recommends that Shareholders vote FOR the appointment of BDO Seidman, LLP as Independent Public Accountants.

## Other Matters

The Company has mailed a 1998 Annual Report to Shareholders and a proxy card together with this proxy statement to all shareholders of record at the close of business on March 19, 1999. The Board of Directors does not know of any other business, which will be presented for consideration at the Annual Meeting. Except as the Board of Directors may otherwise permit, only the business set forth and discussed in the Notice of Annual Meeting and Proxy Statement may be acted on at the Annual Meeting. If any other business does properly come before the Meeting or any postponement or adjournment thereof, the proxy holders will vote in regard thereto according to their discretion insofar as such proxies are not limited to the contrary.

## SHAREHOLDER PROPOSALS

Shareholders who wish to submit proposals for inclusion in the Proxy Statement for the Company's 2000 Annual Meeting of Shareholders must submit the same to the Company on or before December 10, 1999, at the Company's principal executive office, Wyomissing Professional Center, 825 Berkshire Blvd., Suite 200, Wyomissing, Pennsylvania 19610, directed to the attention of the Secretary. The Board of Directors will review any shareholder proposals that are filed as required and will determine whether such proposals meet applicable criteria for inclusion in the Company Proxy noted for the 2000 Annual Meeting.

THE COMPANY WILL PROVIDE WITHOUT CHARGE TO EACH PERSON SOLICITED BY THIS PROXY STATEMENT, ON THE WRITTEN REQUEST OF ANY SUCH PERSON, A COPY OF THE COMPANY'S ANNUAL REPORT ON FORM 10-K INCLUDING FINANCIAL STATEMENTS AND THE SCHEDULES THERETO. SUCH WRITTEN REQUESTS SHOULD BE DIRECTED TO THE COMPANY AT 825 BERKSHIRE BOULEVARD, SUITE 200, WYOMISSING, PENNSYLVANIA 19610, ATTENTION: CORPORATE SECRETARY.

Please sign, date and return your Proxy Card as soon as possible.

By Order of the Board of Directors

/s/ Robert S. Ippolito Secretary

April 22, 1999

## PENN NATIONAL GAMING, INC.

The undersigned hereby appoints David A. Handler and John M. Jacquemin, and each of them, the attorneys and proxies of the undersigned, with full power of substitution, to vote on behalf of the undersigned all of the shares of Common Stock of Penn National Gaming, Inc., which the undersigned is entitled to vote at the Annual Meeting of Shareholders thereof to be held on May 25, 1999 and at any and all postponements and adjournments thereof, upon the following matters:

1 . For the election of Peter M. Carlino and Harold Cramer to serve as Class III Directors until the Annual Meeting of Shareholders of the Company to be held in the year 2002 and until their successors are elected and qualified:

> / / For Both Nominees / / Against Both Nominees

(INSTRUCTIONS:

TO VOTE AGAINST ANY INDIVIDUAL NOMINEE, STRIKE A LINE THROUGH THE NOMINEE'S NAME BELOW):

Peter M. Carlino

Harold Cramer

[over]

2. To ratify the appointment of BDO Seidman, LLP as independent auditors of the Company for the year ending December 31, 1999.

/ / For / / Against // Abstain

THE BOARD OF DIRECTORS RECOMMENDS A VOTE "FOR" ITEMS NO. 1 and 2. IF NO SPECIFICATION IS MADE, SUCH PROXY WILL BE VOTED "FOR" EACH SUCH ITEM.

> Dated , 1999

Signature of Shareholder

Signature of Shareholder

Please sign exactly as name appears. For joint accounts, each joint owner must sign.

THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS PLEASE DATE, SIGN AND RETURN THIS PROXY PROMPTLY